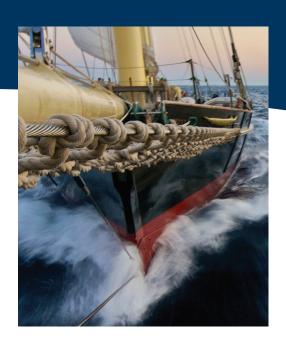
# Clarien Bank Limited Pillar 3 Disclosures September 30th, 2022





# Table of Contents



1.	CAUTIONARY STATEMENTS REGARDING FORWARD-LOOKING STATEMEN	1TS1
2.	INTRODUCTION	2
2.1	Clarien Background	2
2.2	Basel Background	2
2.3	Basel III	3
2.4	Basis of Disclosure	3
2.5	Basis and Frequency of Disclosure	4
2.6	Media and Location	4
2.7	Reporting	4
2.8	Changes to Disclosure Requirements	5
2.9	Disclosure Verification and Sign Off	5
3.	RISK MANAGEMENT OBJECTIVES AND POLICIES	6
3.1	Risk Capital Management Approach	6
3.2	Governance	7
3.3	Boards and Board Committees	8
4.	ENTERPRISE RISK MANAGEMENT FRAMEWORK (ERMF)	11
4.1	Risk Appetite	12
4.2	Risk Strategy	13
4.3	Control Environment	13
4.4	Risk and Control Management	13
4.5	Stress Testing	13
4.6	Risk & Incident & Control	14
5.	KEY PRUDENTIAL METRICS	15
6.	CAPITAL RESOURCES	16
6.1	Total Common Equity Tier 1 Capital	16
6.2	Tier 2 Capital	16
6.3	Leverage Ratio	19

# Table of Contents



7.	CAPITAL ADEQUACY	20
7.1	Overview	20
7.2	Regulatory Capital Requirements for Pillar 1	20
8.	CREDIT RISK	22
8.1	Credit Risk: Loans and Mortgages	23
8.2	Credit Risk Management	24
8.3	Credit Risk: Interbank Lending and Investment Securities	25
8.4	Average and Total Credit Risk Exposure	25
8.5	Standardized Gross Exposures by Geographical Area	26
8.6	Standardized Gross Exposures by Residual Maturity	27
8.7	Application of the Standardized Approach for Credit Risk	27
8.8	Past Due and Impaired Financial Assets	28
8.9	Past Due and Impaired Loans	29
8.10	Allowance for Credit Losses on Loans, Mortgages and Credit Card Receivables.	29
8.11	Loans and Mortgages	31
8.12	Interbank Lending and Investment Securities	32
8.13	Financial Collateral	32
8.14	Counterparty Credit Risk for Derivative Contracts	34
8.15	Securitizations	35
9.	LIQUIDITY RISK	36
9.1	Liquidity Coverage Ratio (LCR)	37
9.2	Net Stable Funding Ratio (NSFR)	38
10.	MARKET RISK	40
10.1	Interest Rate Risk	40
11.	OPERATIONAL RISK	44
11.1	Objectives and Policy	44
11.2	Capital Calculation Methodology	45



# 1. Cautionary Statements Regarding Forward-Looking Statements

These Capital and Risk Management Pillar 3 Disclosures as at September 30, 2022 contain certain forward-looking statements with respect to the consolidated financial condition, results of operations and business of Clarien Bank Limited ("the Bank"). All statements, other than statements of historical facts, included or referenced in this document which address the activities, events or developments that we expect or anticipate will or may occur in the future, are forward-looking statements. The words 'will', 'believe', 'expect', 'anticipate', 'project', 'estimate', 'predict' and similar expressions are also intended to identify forward-looking statements. These forward-looking statements may include, among others, statements with respect to our liquidity and capital requirements; business strategy; financial and operating targets or plans; projections of revenues, income, market share or other financial forecasts; expansion and growth of our business and operations; and future capital expenditures.

These statements are based on certain assumptions and analyses we have made in light of our experience and perception of historical trends, current conditions and expected future developments, as well as other factors believed to be appropriate in the circumstances. However, whether actual results and developments will conform to expectations and predictions is subject to a number of risks and uncertainties that could cause actual results to differ materially from expectations, including, among others, the risks discussed in this disclosure document.

Consequently, all of the forward-looking statements made in this document are qualified by these cautionary statements and the results or developments that we anticipate may not be realized or, even if substantially realized, they may not have the expected consequences to, or effects on, us or our business or operations. The Bank assumes no obligation to update publicly any such forward-looking statements, whether as a result of new information, future events or otherwise.

1



#### 2. Introduction

#### 2.1 Clarien Background

Clarien has been driven by the belief and by our purpose of helping clients navigate their financial future. This focus remains as important to us today as when the Bank was founded, our purpose is an intrinsic part of why we exist. Clarien is proud to help clients and their families to achieve their financial goals by treating them fairly, by handling their money and personal details with security, by treating our employees well and by contributing to our community funding programs.

These disclosures provide a detailed view of the capital resources of the Bank, the different components of capital risk and the Bank's risk management strategy. The Bank's approach to managing capital risk targets strong capital ratios relative to regulatory requirements, helping to ensure that it is secure for current and future generations of clients.

#### 2.2 Basel Background

At the consolidated and solo level, the Bank calculated capital for prudential regulatory reporting purposes throughout the reporting period October 1, 2021 to September 30, 2022 using the Basel III framework of the Basel Committee on Banking Supervision ('BCBS'). The Basel Committee's framework is structured around three 'pillars': Pillar 1 minimum capital requirements and Pillar 2 supervisory review process are complemented by Pillar 3 market discipline. The aim of Pillar 3 is to produce disclosures that allow market participants to assess the scope of application by banks of the Basel Committee's framework and the rules in their jurisdiction, their capital condition, risk exposures and risk management processes, and hence their capital adequacy. Pillar 3 requires all material risks to be disclosed, enabling a comprehensive view of a bank's risk profile.

There is a requirement to calculate and maintain regulatory capital ratios on both a consolidated basis and on an individual (or solo) basis. There are no differences between the basis of consolidation of the Bank for accounting and prudential purposes.

Pillar 1 – Describes the calculation for minimum regulatory capital for Credit, Operational and Market risk. Credit risk regulatory capital requirements are more risk-based than the 1988 Accord. An explicit Operational risk regulatory capital charge was introduced for the first time, while Market risk requirements remained the same in the current accord. The Bank adheres to the Standardized approach to both Credit and Operational risk with a *de minimis* exemption from the BMA from holding Market risk capital due to the nature of its operations.

Pillar 2 – The Supervisory review process. This is intended to bridge the gap between regulatory and economic capital requirements giving supervisors discretion to increase regulatory capital requirements based on the assessment of risk factors. Management of the Bank assesses, measures and documents all risk exposures (Pillar 1 and 2), governance and internal control environments and strategic and capital planning considerations in the Capital Assessment and Risk Profile document ("CARP") which is submitted annually to the BMA. Pillar 2 risks include Concentration risk, Strategic risk and Reputational risk. The BMA assesses the Bank's CARP and determines adequacy against standards required under the Basel II Accord Statement of Principles resulting in a final capital requirement. This is expressed as a ratio of total capital: Pillar 1 capital or at any point in time as an absolute dollar figure with the BMA expecting management to operate with a capital cushion above that minimum.



Pillar 3 – Market discipline. This is designed to promote market discipline by providing market participants with key information on a firm's risk exposures and risk management processes. Pillar 3 also aims to complement the minimum capital requirements described under Pillar 1, as well as the supervisory processes of Pillar 2.

#### 2.3 Basel III

Basel III superseded Basel II and took effect on January 1, 2015 with full implementation on January 1, 2019. The three pillar framework of Basel II is unchanged but there have been changes to the detailed requirements within each pillar. Pillar 3 has more detailed disclosure requirements and allow improved comparability and transparency between institutions covered by Basel accords.

Basel III has strengthened the rules on the quality of capital to ensure loss absorption is adequate and allow financial institutions to deal with shocks and stresses related to financial and economic factors. Basel III requires that the quality of capital to cover Pillar 1 capital requirements is improved in terms of its ability to absorb losses, meaning that more of the Pillar 1 capital requirement must be met by Common Equity Tier 1 (CET1). Basel III has increased the value in the Bank's risk weighted assets, primarily driven by the increased risk weightings across the loan book.

In addition to minimum capital ratios, a capital conservation buffer of 2.5% was introduced in 2019 and phased in over the implementation period. Furthermore, a capital surcharge for Domestic Systemically Important Banks ('D-SIB') ranging between 0.5% and 3.0% for all Bermuda Banks has also been implemented. The new Basel rules also address areas of leverage and liquidity. The Authority has adopted a Liquidity Coverage Ratio ('LCR') with phased implementation consistent with that published by the Basel Committee. The LCR aims to ensure Banks have sufficient stock of unencumbered highly liquid assets to survive a high liquidity stressed scenario lasting 30 days.

Further information regarding the implementation of Basel III can be found on the Bermuda Monetary Authority's website www.bma.bm.

#### 2.4 Basis of Disclosure

The following represents the Bank's Pillar 3 disclosures as of September 30, 2022. All figures are expressed in Bermuda dollars in thousands, unless specified otherwise. Certain tables in this report may not sum due to rounding. All risk disclosures apart from Liquidity Coverage Ratio (LCR), Net Stable Funding Ratio (NSFR) and Interest Rate Risk in the Banking Book (IRRBB) are made in respect of the Bank as a consolidated legal entity, in line with regulatory returns made to the BMA. As such, the Bank's subsidiaries are included in these Pillar 3 disclosures. LCR, NSFR and IRRBB disclosures a Solo basis.

The Bank's Consolidated Financial Statements as of September 30, 2022 include the results of operations for the following subsidiary companies, all of which are, all were, wholly owned:



Legal entity	Activity					
First Bermuda Group Limited	Holding Company					
Onshore Nominees Limited	Nominee Company of First Bermuda Group Limited					
Offshore Nominees Limited	Nominee Company of First Bermuda Group Limited					
Clarien Investments Limited ("CIL")	Investment management					
Clarien Brokerage Limited	Brokerage Services; Subsidiary of CIL					
Clarien BSX Services Limited	Trading member of Bermuda Stock Exchange;					
	Subsidiary of CIL					
Clarien Trust Limited	Trust administration					
Clarien Corporate Services Limited	Corporate administration services					

The Bank has no capital deficiencies, nor are there any restrictions, practical or legal impediments to the transfer of funds between the Bank and any of its subsidiaries.

In addition, these Pillar 3 disclosures have also been prepared in accordance with regulatory capital adequacy concepts and rules.

The following disclosures have not been subject to external audit.

#### 2.5 Basis and Frequency of Disclosure

This document sets out the 2022 Pillar 3 disclosures for the Bank. The purpose of these disclosures is to give information on the basis of Basel III capital requirements and on the management of risks faced by Clarien. Disclosures and bases of measurement are therefore in accordance with the rules laid out by Basel and the Bermuda Monetary Authority. The disclosures may differ from similar information in the Annual Report and Accounts which are prepared in accordance with International Financial Reporting Standards ('IFRS'). Therefore, the information in these disclosures may not be directly comparable with that information.

Unless otherwise stated, all figures and narrative are as at September 30, 2022.

#### 2.6 Media and Location

The Pillar 3 disclosures for September 30, 2022 are available on the Bank's website www.clarienbank.com.

#### 2.7 Reporting

The Bank's capital position is reported quarterly to the Board in Bank's Business Performance Reporting pack. More detailed reports of capital and risk are considered monthly by the Asset and Liability Committee ("ALCO"). A range of Key Risk Indicators and Key Performance Indicators are routinely monitored (in both actual and forecast terms) by Management and by the Board and its sub-committees (Board Risk Committee "Risk Co") to ensure that appropriate actions can be taken should triggers be breached.



#### 2.8 Changes to Disclosure Requirements

This Pillar 3 disclosure includes new tables and commentary, the majority of which have been prescribed by the Basel Committee and the Bermuda Monetary Authority guidelines on disclosures.

#### 2.9 Disclosure Verification and Sign off

The Pillar 3 disclosures have been verified and approved through internal governance procedures, the Audit Committee has reviewed and approved the disclosures. Whilst the disclosures are not subject to external audit, independent internal reviews have been undertaken to provide verification and assurance that the disclosures have been produced in line with appropriate internal controls.



# 3. Risk Management Objectives And Policies

#### 3.1 Risk Capital Management Approach

Our approach to capital management is driven by our strategic and organizational requirements, taking into account the regulatory, economic and commercial environment in which the Bank operates. It is our objective to maintain a strong capital base to support the development of our business and to exceed regulatory capital requirements at all times.

Our policy on capital management is underpinned by the capital management framework and our capital assessment and risk profile process, which enable the Bank to manage its capital in a consistent manner.

The Bank is exposed to numerous risks each of which are considered against its risk profile, new products and business services are considered against these risk types and thresholds. The detailed risk sections that follow in this disclosure show the business model impacts and the risk consequences. The primary risk disclosures relate to credit, market and operational risks.

Clarien is primarily a local retail bank which lends approximately 57.9% of its total loans and mortgages to its retail clients creating credit risks and a credit risk profile to the Bank. The Bank manages these credit risks and those from other business lines (e.g. lending in Commercial Banking) with its risk appetite and regulatory limits such as loan to value ratios ("LTV") approved by the Board. Treasury is a centralized finance function that supports all business lines and manages market risks (interest rate and foreign exchange risks) arising from the three Banking divisions (Personal, Commercial and Private Banking) along with Clarien Investments Limited, the asset management company and its subsidiaries. To support all business lines there are sales, marketing, operations, information technology, second line functions (such as finance, risk and compliance) that may give rise to operational risks. The following risks managed through the capital management framework have been identified as material and integral to the Bank's business model: credit, market, and operational risks and are explained in detail in this disclosure.

In addition, the Bank's stress testing and scenario analysis considers the business model and the major sources of risks identified by the Basel and BMA rules and emerging risks identified internally. The risk profile is tested and these values are reviewed against the Bank's risk profile and risk appetite measures agreed by the Board. Outside the stress testing framework, a list of principal risks is regularly evaluated for their effect on our capital ratios and any new product or service. In addition, other risks may be identified that have the potential to affect our RWAs and/or capital position. The downside or upside scenarios are assessed against our capital management objectives and mitigating actions are assigned as necessary.

The Bank's approach to managing its capital position has been to ensure the Bank Solo, its regulated subsidiaries and the Bank Consolidated exceed current regulatory requirements, and it is well placed to meet expected future capital requirements.

A number of tools are employed to support the management of risk. The Bank adopts the standardized credit risk and operational risk measurement approaches detailed further in this document. The Board is responsible for setting risk appetite, which is articulated through its risk appetite statement, which defines minimum levels of capital ratios, including leverage that the Board is willing to operate within. These are translated into specific risk metrics, which are monitored by the Risk Co, Executive Committee ("ExCo"), ALCO and the Risk Management function.



The capital structure is managed to ensure that minimum regulatory requirements are met, based on actuals and forecasts in a stressed position, as well as meeting the expectations of key stakeholders and to maintain a robust financial position to protect our clients. Any planned changes to the Balance Sheet, potential regulatory developments and other factors (such as trading outlook, sales movements or pipeline) are all considered. The Treasury function along with ALCO manage the available liquidity and capital surplus for the Bank.

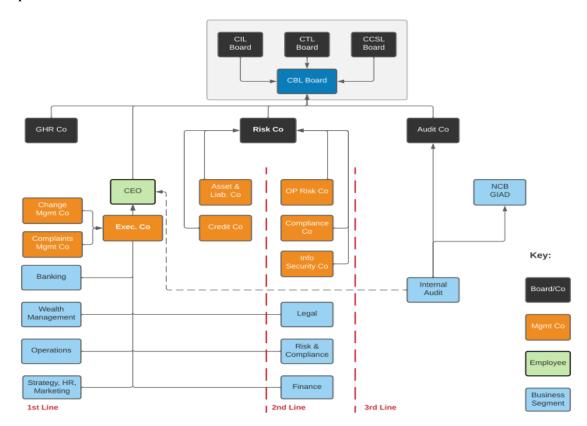
#### 3.2 Governance

The Bank's governance structure enables oversight and accountability for the effective management of risk. The Bank has implemented a robust structure to provide clear lines of responsibility, accountability and a greater focus on risk management.

A representation of the Bank's risk governance structure is provided below. The Boards of Clarien Trust Limited and Clarien Investments Limited report directly to the Board of the Bank, as represented in this diagram. Additionally, the business activities of Clarien Trust Limited and Clarien Investments Limited, as well as the business activities of the Bank, are overseen by the Bank's management level Operational Risk, Change Management and Compliance Committees.

The Bank has adopted the three lines model which addresses how specific duties related to risk and internal control are assigned and coordinated. This ensures that responsibilities for risk management are clearly articulated to all levels of the Bank.

#### **Corporate Governance Structure**





#### 3.3 Boards and Board Committees

The Board is ultimately responsible for oversight of the Bank, and has established Board Committees, with delegated authority to assist the Board in discharging its duties. These Board Committees are as follows:

- Audit Committee;
- Governance and Human Resources Committee; and
- Risk Committee.

The three Board Committees are comprised of the appropriate mix of both independent and non-independent members, with the majority being independent directors and the mix taking into consideration their skill set and experience. Each Committee reports on its activities to the Board of Directors on at least a quarterly basis.

Additionally, the Boards of the Bank's subsidiaries, Clarien Investments Limited and Clarien Trust Limited, report to the Bank's Board at least quarterly on the activities of those subsidiaries.

#### **Audit Committee**

The Audit Committee is responsible for ensuring the adequacy of the Bank's corporate accounting and financial reporting processes and the quality and integrity of the Bank's financial statements and reports. It is also responsible for reviewing and ensuring the effectiveness of the Bank's internal control system and the internal audit function. It also reviews and ensures the adequacy of the qualifications, independence and performance of the chartered public accountants engaged as the Bank's independent auditor. An additional key role of the Committee is to maintain an open avenue of communication between it and the independent auditor, the Bank's management and its internal auditors.

#### Governance and Human Resources ("GHR") Committee

The GHR Committee is responsible for assisting the Board in fulfilling its oversight responsibilities for the Bank's corporate governance framework. This includes monitoring Board committee effectiveness, Director nominations, assessment and remuneration. The Committee is also responsible for assisting the Board in fulfilling its oversight responsibilities for the appointment, performance evaluation and compensation of the Chief Executive Officer and certain other Senior Executives, talent development, retention strategies and succession planning, philosophy and principles for compensation programs and the design and application of material compensation programs.

#### **Risk Committee**

The Risk Committee provides oversight of the Bank's ERM Framework and risk function, including the strategies, policies, procedures, processes, and systems, established by Management to identify, assess, measure, monitor, and manage the key risks facing the Bank. The Committee assists the Board of Directors and its other Committees to oversee specific risk-related issues including setting overall risk appetite and mitigating risks inherent to the Bank's business. The Committee oversees the process by which risk-based regulatory capital requirements are determined, including the Bank's internal capital assessment and risk profile. The Committee provides a supportive culture, setting the "tone at the top" in relation to the management of risk and maintenance of a strong internal control framework that fulfils the expectations of stakeholders and is consistent with safe and sound banking practices.



#### **Management Level Committees**

The Board Committees are supported by management level committees. Each of these management level committees are directly responsible for defined areas of risk, developing related risk management policies and procedures and quarterly reporting to the Risk Committee.

#### **Executive Committee**

The Board delegates its authority to the Executive Committee of the Bank ("ExCo") to manage the day-to-day activities of all the Bank companies, and ensure that the Bank's activities are consistent with the execution of business plans and strategy. In doing so the ExCo monitors and reviews each business unit's performance against plan, and the Bank's activities alignment to approved risk appetite metrics, thresholds and tolerances and adherence to policies approved by the Bank's Board.

The ExCo's responsibilities include the receipt, review and challenge of regular, at least quarterly, formal reports from the ExCo membership (comprised of the Executive Management Team for the Group) with respect to their area of responsibility, and comparison of each business unit's, and the Bank's, financial and operational performance against the Bank's Strategic Plan.

#### **Credit Committee**

The Credit Committee is responsible for the management of credit risk in the Bank. The responsibilities of the Credit Committee are set out in its Charter and include all aspects of credit risk management, including policy development and approval, portfolio review, credit transaction approval, determining delegated credit authority levels and model performance oversight. The Credit Committee meets at least monthly.

#### **Asset and Liability Committee**

The Asset and Liability Committee ("ALCO") is responsible for the oversight and strategic management of the investment portfolio, liquidity and funding positions, market risk exposure and capital management activities. The ALCO ensures the effectiveness of the market risk management control framework built on policies and principles, including balance sheet structure and interest rate, liquidity, funding and foreign exchange risks. The responsibilities of the ALCO are set out in its Charter and it meets at least monthly.

#### **Compliance Committee**

The general purpose of the Compliance Committee is to provide executive management oversight of the Bank's Compliance Function, including the strategies, policies, procedures and systems established by management to identify, assess, measure, monitor and manage the key compliance risks facing the Bank.

The Compliance Committee assists the Boards of Directors for each group company and the Board Risk Committee of the Bank in their obligations of oversight of the Bank's Compliance Function, and the identification, assessment and effective mitigation of compliance risks to the Bank. The Committee reports to the Executive Committee and the Bank Board Risk Committee & meets at least quarterly.

#### **Operational Risk Committee**

The Operational Risk Committee is responsible for all aspects of operational risk. This Committee focuses on operational risks of the group and shared services units and oversees and supports the Bank's objectives regarding operational risk. The responsibilities of the Operational Risk Committee are set out in its Charter and it generally meets at least monthly.



#### **Change Management Committee**

The Change Management Committee ("CMC") is responsible for the governance, oversight and monitoring of the Bank's programme for change management and portfolio of approved projects. The CMC is also responsible for review and approval of new products and significant revisions to existing products offered by the Bank or its subsidiaries. The CMC reports to the ExCo management committee, and meet at least bimonthly with more frequent meetings as determined by the Chair.

#### **Information Security Committee**

In Q1 2022, the Information Security Committee ("ISC") was established with a charter responsible for the governance, oversight and monitoring of the Bank's program for information security and cyber risk management. The Head of Risk will act as Chair of the ISC, which meets at least bi-monthly with more frequent meetings as determined by the Chair.



# 4. Enterprise Risk Management Framework (ERMF)

Clarien's risk management ensures that decisions are made having sufficiently considered any associated risks to support our purpose and strategic objectives and help clients navigate their future success. Clarien manages its risk through an enterprise wide risk management framework, which sets out the minimum standards and associated processes with day-to-day management activities.

Enterprise Risk Management ("ERM") is a process effected by an entity's Board of Directors, Management and other personnel across the Bank. The process is designed to identify potential events that may affect the Bank and manage risk to be within its risk appetite and to provide reasonable assurance regarding the achievement of the Bank's objectives.

Effective risk management is at the heart of the Clarien's business, ensuring that decisions are made having sufficiently considered any associated risks to support delivery of Clarien's strategy and purpose to help clients navigate their future success.

The Bank has in place an Enterprise Risk Policy that:

- Clearly articulates the Bank's approach to risk governance and ERM; and
- Provides clear linkage between the Banks's strategic and governance arrangements, and operational
  considerations detailed in the ERM Framework.

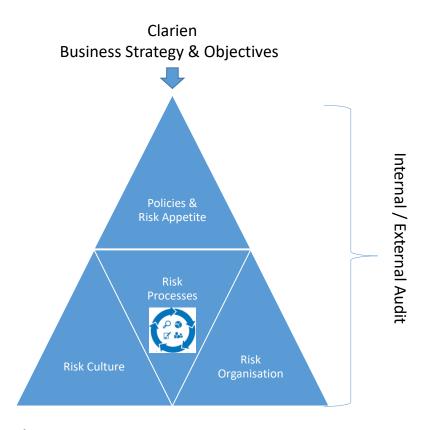
The Bank has in place an ERM Framework which outlines the operational structure and processes for the management of enterprise-wide risk and includes the following five key components:

- Risk Strategy and Appetite;
- Risk Governance;
- Risk Assessment and Measurement;
- Risk Management and Monitoring; and
- Risk Reporting and Insights.

The Bank has multiple channels of communication to ensure the conduct of our employees, our fair delivery of services to our clients and market integrity. The Bank adopts the 'trust but verify' approach with regards to its controls and is structured along the three lines model. There are formal procedures and codes of conduct for our staff members and risk management is formally included in our performance measurement programs. Staff are reminded to report risk events, breaches or triggers above limits to their manager and the ERM department. There are formal disciplinary processes and procedures when breaches or violations occur. Risk Co and the sub risk committees are formally made aware of the risk appetite measures and reported to on a monthly basis. Management and staff members are also made aware of these metrics and these are communicated during regular management meetings.

The Bank continues improving and evolving the ERM framework in response to industry developments, good practice, and to simplify our processes to improve their effectiveness and efficiency. The ERM function has implemented an industry good practice ERM maturity adequacy and effectiveness programme. The diagram below outlines the ERM framework which is structured to manage the risks to which the Bank is exposed linking Clarien's strategic objectives to risk-based decision making.





#### 4.1 Risk Appetite

Risk appetite details how much risk the Board is willing to take in pursuit of the Bank's strategic aims. Board risk appetite is set within the context of the Bank's strategy and provides a proportionate view of the risk profile and the trade-offs in decision-making and risk capacity (the maximum level of risk at which Clarien can operate that, if breached, would mean the Bank is trading without authority). It is informed by our stress testing and scenario analysis.

To provide a structure for Board appetite for risk, Clarien uses a consistent risk categorization model (strategic, credit, market, liquidity, operational, reputational, compliance and cyber) however the following are the principal risks from a capital perspective:

- Capital resources and Capital adequacy requirements covered in sections 6 and 7;
- Credit risk covered in section 8;
- Liquidity risk-covered in section 9;
- Market risk (including interest rate risk and foreign exchange risk) covered in Section 10; and
- Operational risk covered in section 11.

Each of these risks has a defined risk appetite consisting of statements supported by metrics, including rationale, limits, triggers and actions. The principal risks are further sub-divided into more detailed categories of risk for which management risk appetite is set in the context of the Board's risk appetite.



#### 4.2 Risk Strategy

Risk strategy articulates the anticipated development and deployment of the Bank's strategic objectives, identifying the risks which result from the strategic plan, new products and services and setting out how these will be managed. These may include the Board's preference or tolerances for risks (articulating the amount of and type of risk which the Bank is willing to take in exchange for a return).

#### 4.3 Control Environment

The control environment encompasses all the policies and controls the Bank operates on a day-to-day basis (e.g. reconciliations) to manage our risks within appetite. Through the control environment, Clarien manages our strategy and risk appetite into specific requirements for which policies, controls, processes and tools are designed, implemented, operated and tested. This provides assurance that each of the Bank's key risks are appropriately managed and controlled.

On an aggregate basis the Bank may implement processes and strategies to manage, hedge, and mitigate risks that arise from the Bank's business model (for example, the use of insurance to transfer some of our operational risks and Treasury activities to manage the Balance Sheet).

#### 4.4 Risk and Control Management

The Bank adopts a 'three lines model' ensuring clear independence of responsibilities for risk control, oversight and strong governance. This is summarized below:

- First Line Roles All employees are responsible for managing the risks which fall within their day-to-day activities. The first line, ensures all key risks within their operations are identified and mitigated by appropriate controls.
- Second Line Roles Dedicated teams within the Bank's Risk and Compliance functions are
  responsible for providing independent oversight and challenge of activities conducted in the first
  line.
- Third Line Roles The Bank's Internal Audit function provides independent assurance of the
  activities in both the first and second lines.

#### 4.5 Stress Testing

Clarien's stress testing activity is designed to test its business model using the major sources of risks identified by the Basel and BMA rules and emerging risks identified internally. Stress testing scenarios can comprise a firm-specific stress (idiosyncratic), a market-wide stress (systemic) or a combination of the two to assess capital and liquidity adequacy.

Stress testing is an integral part of the annual financial planning and budgetary process, the adequacy assessment processes for liquidity and capital and the annual review of risk appetite. Clarien engages in thorough stress testing, scenario analysis and contingency planning, allowing it to understand the impact of severe but plausible stresses to ensure that it remains resilient to them.

This includes a range of Bank wide, multi-risk category stress tests and operational risk scenario analysis. Stress testing outputs are used for capital and liquidity planning, determining potential management actions within contingency plans. Stress testing results are included in the annual CARP approved by Risk Co.

# Pillar 3 Disclosures September 30<sup>th</sup>, 2022



#### 4.6 Risk Incident & Control

The objective of risk reporting is to confirm Clarien's risk profile and provide relevant risk information to better inform decision making. Ongoing risk reporting enables the Board and Management to monitor and manage performance against risk appetite but also to advise on emerging risks, any material breaches of risk appetite and aggregated risk faced by the Bank. Risk reporting is provided to Management and the Risk Co on a monthly and quarterly basis, with the ability to report more frequently, as required to effectively manage the Bank's risk profile. This enables the Board to ensure that the business remains within risk appetite.

Risk models are used to quantify exposures of Clarien's principal risks primarily IFRS 9 credit impairment allowance and Interest Rate Risk in the Banking Book. A separate framework setting out the policy and standards for model use across Clarien, including model development, approval, validation, implementation, on-going management and reporting is now being adopted.



# **5. Key Prudential Metrics**

The table below provides an overview of the Bank's key prudential regulatory metrics for the 5 quarters.

KM	01 Key Metrics \$'000	Sep-22	Jun-22	Mar-22	Dec-21	Sep-21
	3					
1	Common Equity Tier 1 (CET1)	144,276	138,605	138,605	138,605	138,441
2	Tier 1	144,276	138,605	138,605	138,605	138,441
3	Total capital	144,698	139,322	139,195	139,023	138,806
	Risk-weighted assets (amounts)					
4	Total risk-weighted assets (RWA)	615,715	612,324	609,185	646,810	628,017
	Risk-based capital ratios as a percentage of RWA					
5	Common Equity Tier 1 ratio	23.43%	22.64%	22.75%	21.43%	22.04%
6	Tier 1 ratio	23.43%	22.64%	22.75%	21.43%	22.04%
7	Total capital ratio	23.50%	22.75%	22.85%	21.49%	22.10%
	Additional CET1 buffer requirements as a percentage of RWA					
8	Capital conservation buffer requirement	2.50%	2.50%	2.50%	2.50%	2.50%
9	Countercyclical buffer requirement	-	-	-	-	-
10	Bank D-SIB additional requirements	1.00%	1.00%	1.00%	1.00%	1.00%
11	Total of bank CET1 specific buffer requirements (row 8 + row 9+ row 10)	3.50%	3.50%	3.50%	3.50%	3.50%
	CET1 available after meeting the bank's minimum					
12	capital requirements	15.43%	14.64%	14.75%	13.43%	14.04%
	Basel III Leverage Ratio					
13	Total Basel III leverage ratio measure	1,376,231	1,388,059	1,382,167	1,390,839	1,359,264
14	Basel III leverage ratio (row 2/row 13)	10.48%	9.99%	10.03%	9.97%	10.18%
	Liquidity Coverage Ratio					
15	Total HQLA	340,683	376,708	357,405	318,943	353,003
16	Total net cash outflow	258,376	247,299	210,840	198,038	212,067
17	LCR ratio	132%	152%	170%	161%	166%
	Net Stable Funding Ratio					
18	Total available stable funding	922,657	925,168	929,104	924,858	920,839
19	Total required stable funding	712,523	688,323	695,178	727,051	700,904
20	NSFR ratio	129%	134%	134%	127%	131%

Available capital (CET1, Tier1 and Total capital) continue to be in line with previous quarters. The leverage, liquidity and NSFR ratios are well above prescribed regulatory thresholds.

LCR ratio shown above is actual at the end of the relevant quarter whereas the figures in the table LIQ01 in the Liquidity section reflects 6 monthly averages.



## 6. Capital Resources

The Bank's regulatory capital is allocated into two tiers.

#### 6.1 Total Common Equity Tier 1 Capital

Total Common Equity Tier 1 Capital ("CET 1") includes ordinary shares, contributed surplus, retained earnings and reserves created by appropriations of retained earnings. Within retained earnings, profits are only included where audited or reviewed by external auditors, however, losses must be taken into account, whether reviewed or not. A deduction from CET 1 is made in respect of goodwill. Ordinary shares carry no right to regular dividends.

#### 6.2 Tier 2 Capital

Tier 2 Capital comprises of the expected credit losses only related to Stage 1. The table below shows a reconciliation between accounting and regulatory capital.

Reconciliation of accounting capital to regulatory capital	Sep-22	Jun-22
Common share capital	5,000	5,000
Retained earnings	90,662	88,897
Contributed surplus	46,406	46,406
General reserve	10,000	10,000
Accumulated other comprehensive income	(55,652)	(42,770)
Total Shareholder's Equity	96,416	107,533
Regulatory adjustments:		
Goodwill	(7,456)	(7,456)
Comprehensive loss: Unrealized losses on AFS Porfolio	55,652	42,770
Revaluation adjustment	(336)	(336)
Unaudited Earnings	-	(3,906)
Total CET 1 Capital	144,276	138,605

	Sep-22	Jun-22
Total CET1 Capital	144,276	138,605
Tier 1 Capital	144,276	138,605
Loan Loss Provision -Stage 1	422	717
Total Capital available	144,698	139,322

As at 30<sup>th</sup> September 2022, the CET1, Tier 1 and Total capital ratios of the Group were 23.43%, 23.43% and 23.50% respectively.



		a			
	Table CC1	Amounts			
Con	Common Equity Tier 1 capital: instruments and reserves				
	Directly issued qualifying common share (and equivalent for non-joint stock companies) capital				
1	plus related stock surplus	51,406			
2	Retained earnings	90,662			
3	Accumulated other comprehensive income (and other reserves)	10,000			
6	Common Equity Tier 1 capital before regulatory deductions	152,068			
Con	nmon Equity Tier 1 capital regulatory adjustments				
8	Goodwill (net of related tax liability)	7,456			
9	Other intangibles other than mortgage servicing rights (net of related tax liability)	336			
28	Total regulatory adjustments to Common Equity Tier 1	7,792			
29	Common Equity Tier 1 capital (CET1)	144,276			
44	Additional Tier 1 capital (AT1)	1			
45	Tier 1 capital (T1= CET1 + AT1)	144,276			
Tier	2 capital: instruments and provisions				
50	Provisions	422			
58	Tier 2 capital (T2)	422			
59	Total regulatory capital (TC = T1 + T2)	144,698			
60	Total risk-weighted assets	615,715			
Сар	ital ratios and buffers				
61	Common Equity Tier 1 (as a percentage of risk-weighted assets)	23.43%			
62	Tier 1 (as a percentage of risk-weighted assets)	23.43%			
63	Total capital (as a percentage of risk-weighted assets)	23.50%			
68	Common Equity Tier 1 (as a percentage of risk-weighted assets) available after meeting the				
	bank's minimum capital requirement.	15.43%			

There are no significant movements in these numbers over the reporting period.



Table CC2	a Balance sheet as in published financial	b Under regulatory scope of	
	statements As at period-end	consolidation As at period-end	
Assets	As at period-end	As at period-end	
Cash & cash equivalent	201,700	154,067	
Investment securities	310,761	359,875	
Prepayments, accrued income and other assets	23,929	21,231	
Accrued interest on cash, deposits with banks & securities	1,233	-	
Loans & advances	767,064	772,574	
Goodwill and other intangible assets	21,187	21,187	
Of which: goodwill	7,456	7,456	
Of which: intangibles (excluding MSRs)	13,731	13,731	
Of which: MSRs	-	-	
Property, plant and equipment	20,436	20,436	
Total assets	1,346,310	1,349,370	
Liabilities			
Deposits from banks	-	-	
Items in the course of collection due to other banks	-	-	
Customer accounts (deposit liabilities)	1,236,077	1,236,077	
Accruals, deferred income and other liabilities	13,817	16,455	
Provisions	-	•	
Retirement benefit liabilities	-	•	
Total liabilities	1,249,894	1,252,532	
Shareholder's equity			
Paid-in share capital	51,406	47,806	
Of which: amount eligible for CET1	51,406	47,806	
Of which: amount eligible for AT1	-	-	
Retained earnings	100,662	104,684	
Accumulated other comprehensive income	(55,652)	(55,652)	
Total shareholder's equity	96,416	96,838	

Most of the individual differences are due to differences in grouping methodology under financial statements and Regulatory reporting. The total difference is insignificant.



#### **6.3 Leverage Ratio**

Basel III introduced a non-risk based leverage ratio to supplement the risk based capital requirements. The ratio shows the Tier 1 capital as a proportion of on and off Balance Sheet assets. The BMA leverage ratio framework requires a minimum ratio of 5%.

The table below provides a reconciliation of accounting assets and the leverage exposure measured as at the end of the two quarters, September 2022 and June 2022:

LR1 Ratio Exposure measure amounts in \$'000	Sep-22	Jun-22
Total consolidated assets as per published financial statements		1,375,538
Adjustments for investments in banking, financial, insurance or		
commercial entities that are consolidated for accounting purposes but		-
outside the scope of regulatory consolidation		
Adjustments for off-balance sheet items (ie conversion to credit	34,316	17,408
equivalent amounts of off-balance sheet exposures)	34,310	17,400
Other adjustments (including Goodwill)	(4,395)	(4,887)
Leverage ratio exposure measure	1,376,231	1,388,059

The Bank's ratio exceeds the minimum requirement as disclosed in the table below as prescribed in the guidance, as at September 30, 2022.

LR2 Leverage Ratio amounts in \$'000	Sep-22	Jun-22		
On-balance sheet exposures				
On-balance sheet exposures (excluding derivatives and securities financing transactions (SFTs), but including collateral)	1,346,310	1,375,538		
(Asset amounts deducted in determining Basel III Tier 1 capital)	(4,395)	(4,887)		
Total on-balance sheet exposures (excluding derivatives and SFTs)	1,341,915	1,370,651		
Other off-balance sheet exposures	Other off-balance sheet exposures			
Off-balance sheet exposure at gross notional amount	97,198	64,619		
(Adjustments for conversion to credit equivalent amounts)	(62,882)	(47,210)		
Off-balance sheet items	34,316	17,408		
Capital and total exposures				
Tier 1 capital	144,276	138,605		
Total exposures	1,376,231	1,388,059		
Leverage ratio				
Basel III leverage ratio	10.48%	9.99%		

The leverage ratio has increased marginally from the previous quarter due to an increase in total capital as a result of the inclusion of earnings for FY 21-22.



# 7. Capital Adequacy

#### 7.1 Overview

Capital is held to provide a cushion for unexpected losses. The Board sets the internal level of capital within its risk tolerance articulated in the risk appetite statement with the aim of ensuring minimum regulatory capital levels, as set and monitored by the BMA, are always exceeded.

The Bank's minimum regulatory capital is a combination of the requirements derived from Pillar 1 and Pillar 2 rules, as detailed in section 2.2.

Management of the Bank assesses, measures and documents all risk exposures (Pillar 1 and 2), governance and internal control environment and strategic and capital planning considerations in its CARP which is submitted annually to the BMA. In addition to the annual CARP process, the Bank's Pillar 1 capital requirements are regularly monitored and are formally reported on a quarterly basis to the BMA and the Board.

#### 7.2 Regulatory Capital Requirements for Pillar 1

Regulatory ratios for Pillar 1 are calculated by dividing total regulatory capital by risk weighted assets (RWA). RWA are determined according to the varying levels of risk attached to assets and off-Balance Sheet exposures, using Basel guidelines.

The following table shows the Bank's overall minimum Pillar I capital requirement for credit, operational, and market risk, based on an 8% risk weighting:

OV1 Risk Weighted Assets		RWA		Minimum capital requirement
		Sep-22	Jun-22	Sep-22
1	Credit risk (excluding counterparty credit risk)	526,225	522,829	42,098
2	Of which: standardised approach (SA)	526,225	522,829	42,098
6	Counterparty credit risk (CCR)	-	-	-
10	Credit valuation adjustment (CVA)	-	-	-
11	Equity positions under the simple risk weight approach	-	-	-
12	Equity investments in funds - look-through approach	-	-	-
13	Equity investments in funds - mandate-based approach		-	-
14	Equity investments in funds - fall-back approach	-	-	-
15	Settlement risk	-	-	-
16	Securitisation exposures in the banking book	51	56	4
19	Of which: securitisation standardised approach (SEC-SA)	51	56	4
20	Market risk	1	-	-
23	Capital charge for switch between trading book and banking book	•	-	-
24	24 Operational risk		89,439	7,155
25	Amounts below thresholds for deduction (subject to 250% risk weight)	-	-	-
26	Floor adjustment	-	-	-
27	Total	615,715	612,324	49,257



#### Difference between regulatory exposure amounts and carrying value in financial statements:

Due to a simple business model and absence of any complex financial instruments such as Derivatives etc. the regulatory exposure amounts are similar to carrying values in financial statements, with differences reflected in individual asset/liabilities classes purely driven by grouping/classification methodology.

	a	b	С	d	e	f	g
	Carrying	Carrying	Carrying values of items:				
Table LI1	values as reported in published financial	values under scope of regulatory consolidatio	Subject to credit risk framework	Subject to counterparty credit risk framework	Subject to the securitisation framework	Subject to market risk framework	Not subject to capital requirements or subject to deduction from
	statements	n					capital
Assets							
Cash and cash equivalent	201,700	154,067	154,067	-	-	-	-
Loans and advances	767,064	772,574	772,574	-	-	-	422
Investment securities	311,994	359,875	359,860	-	15	-	-
Goodwill	7,456	7,456	-	-	-	-	7,456
Other Assets	58,096	55,398	55,398	-	-	-	-
Total Assets	1,346,310	1,349,370	1,341,899	-	15	-	7,878
Liabilities		I	I	ı	T	I	
Deposit Liabilities	1,236,077	1,236,077	-	-	-	-	1,236,077
Items in the course of collection due to other banks	-	-	-	-	-	-	-
Other Liabilities	13,817	16,455	-	-	-	-	16,455
Repurchase agreements	-	-	-	-	-	-	-
Trading portfolio liabilities	-	-	-	-	-	-	-
Financial liabilities designated at fair value	-	-	-	-	-	-	-
Derivative financial instruments	-	-	-	-	-	-	-
Total Liabilities	1,249,894	1,252,532	-	-	-	-	1,252,532

As the difference between the two categories is insignificant, presentation of table LI2 is not required.



#### 8. Credit Risk

Credit risk is inherent in the Bank's various lending and business activities. Credit risk is the risk of loss arising from a customer or counterparty failing to meet their financial obligations to the Bank as they fall due. The Bank provides credit through residential and commercial mortgages, secured and unsecured loans and credit cards. Credit risk also arises through other activities not directly related to the provision of services to clients, such as short-term investments and interbank loans relating to liquidity management. All mortgage lending is originated by the Bank and retained and serviced within its Lending Division.

Adverse changes in the credit quality of borrowers or a general deterioration in economic conditions could affect the recoverability and value of Clarien's assets and therefore its financial performance. Comprehensive risk management methods and processes have been established as part of Clarien's overall risk framework to measure, mitigate and manage credit risk within Clarien's risk appetite.

Exposure, as shown in these credit risk disclosures, is defined as the exposure value under the regulatory definitions for capital purposes.

Clarien uses a wide range of techniques to reduce the credit risk of its lending. The most basic of these is performing an assessment of the ability of a borrower to service the proposed level of borrowing without distress. However, the risk can be further mitigated by obtaining security for the funds advanced.

The table below shows the credit quality of assets, broken down by loans and debt securities. This table includes both unsecured and secured exposures, and the value of exposures secured by collateral as at September 30, 2022.

		a	b	С	d	e	g	
CR1 Credit Quality of Assets		Carrying values of		Allowances/	Of which ECL accounting provisions for credit losses on SA exposures		Net values	
	,		Non-defaulted exposures	impairments	Allocated in regulatory category or Specific	Allocated in regulatory category or General	(a+b-c)	
1	Loans	69,184	727,056	24,088	23,666	422	772,152	
2	Debt securities	-	359,875	-	-	-	359,875	
3	Off-balance sheet exposures	-	97,198	-	-	-	97,198	
4	Total	69,184	1,184,129	24,088	23,666	422	1,229,225	

Defaulted exposures refer to the gross carrying value of exposures that are past due for more than 90 days.

Clarien uses the standardized approach for the following credit risk exposure classes and these are displayed in the following tables section 8.4 to 8.6:

- Cash in hand:
- Claims on Sovereigns and Multilateral Development banks;
- Public Sector Entities;
- Corporates (non-financial);
- Banks and Securities Firms:
- Securitizations;
- Retail loans;
- Retail mortgages (secured against residential property);



- Other Balance Sheet exposures; and
- Non market related items.

#### 8.1 Credit Risk: Loans and Mortgages

The effective management of credit risk requires the establishment of an appropriate credit risk culture. Key credit risk policies and credit risk management strategies are important elements used to create this culture. The Bank has implemented appropriate internal processes and risk-oriented strategies for actively identifying, managing, monitoring and reporting credit risk on its mortgage and non-mortgage portfolios which are suitable to the nature, scale and complexity of the business. This is supported by policies and controls such as internal approval limits and thresholds.

The Board, through its Risk Committee, and the management Credit Committee, reviews and approves the Bank's credit risk strategy and credit risk policies. The Board adopts credit limits (e.g. LTVs) and risk appetite thresholds within those defined by the BMA always maintaining the regulatory minimums.

The objectives of the credit risk strategy are to ensure that:

- The risk parameters for new underwritings, and for the portfolio as a whole are clearly specified;
- Target markets and product offerings are well defined at both enterprise-wide and business line levels;
- Transactions and limits are managed in a manner that is consistent with the Bank's risk appetite;
- Loans are priced on a risk adjusted basis;
- Loans are appropriately collateralized and collateral is maintained and valued periodically;
- Credit risk is managed from concentration and country risk perspectives; and
- Sufficient information and data is maintained to be able to track and monitor changes over time.

The credit risk policy articulates the credit risk management framework, including:

- Aggregate limits, beyond which credit applications must be escalated to the Bank's Credit Committee and Risk Co; and
- Single name/aggregation exposures, beyond which exposures must be reported and reviewed by the Credit Committee, with Board oversight.

The Bank's Risk Management team develops the credit risk management framework and policies that detail, among other things, the credit risk rating system and associated parameter estimates; the delegation of authority for granting credit; the calculation of the allowance for credit losses; and the authorization of write-offs. The Risk function is headed by the Chief Risk Officer and the team adjudicates credits, performs credit risk analysis and credit risk reporting to the Credit Committee and Risk Co.

The Finance Credit Risk Analytics team generate multiple risk reports for the ExCo, Credit Committee and Board Risk Co highlighting risk analysis, delinquency exposures, counterparty and country risk measures and other aggregate / portfolio effects.

Both commercial credit exposures, as well as residential credit risk, are segmented by purpose codes, collateral and applicable industries. The Bank does not have excessive concentration to any single borrower or related group of borrowers. A review of exposures in excess of 5% of the capital base is conducted by the Risk Committee on a quarterly basis.

An integral part of credit risk management, the Asset Remediation function, is to formally review and monitor past due and potential problem loans to determine which credits, if any, need to be charged off.



Banking units and the Risk function regularly review the various segments of the loan portfolio to assess the impact of economic trends or specific events on the performance of the portfolio and determine whether corrective action is required. The results of these reviews are reported to the Credit Committee and, when significant, to the Risk Committee of the Board.

The Bank's credit risk rating system utilizes an eight point scale used to differentiate the risk of default of borrowers and the risk of loss on facilities. The Bank's credit risk rating system is subject to a governance and oversight framework. The objectives of this framework are to ensure that:

- Credit risk ratings, methodologies and parameters are appropriately designed and developed, independently validated and regularly reviewed; and
- The review and validation processes represent an effective challenge to the design and development process.

#### 8.2 Credit Risk Management

Business groups within the Bank analyze, evaluate and recommend all credit requests and financial restructurings to the CRM function. To ensure that risks are adequately assessed, properly approved, continually monitored and actively managed, CRM provides the independent adjudication function. The decision-making process begins with an assessment of the credit risk of the individual borrower or counterparty. Key factors considered in the assessment include:

- The borrower's debt service ability;
- The borrower's current and projected income, financial results or credit statistics;
- The industry in which the borrower operates;
- Economic trends;
- Collateral risk; and
- An assessment of the borrower's management.

Based on this assessment, a risk rating is assigned at the facility (or counterparty) level, taking into consideration additional factors, such as collateral/security, structure, term and any other forms of credit risk mitigation or credit enhancements that may affect the amount of potential loss in the event of a default. Security typically takes the form of registered mortgages or charges over real estate; or inventory, receivables and operating assets when lending to corporate and commercial borrowers; and cash or treasuries for trading lines such as securities lending, repurchase transactions, and derivatives. The use of such collateral is in line with terms that are usual and customary to standard lending activities in Bermuda. The types of acceptable collateral and related third party valuation processes are documented in risk management policies and manuals. Other forms of credit risk mitigation include third party guarantees and, in the case of derivatives facilities, master netting agreements.

The Credit Committee (depending on the size of the overall exposure) is the final arbiter of internal risk ratings. Individual credit exposures are regularly monitored by the business line units, Finance and Risk Management for any signs of deterioration and losses are re-rated as necessary.



#### 8.3 Credit Risk: Interbank Lending and Investment Securities

The Bank engages in short-term lending to other bank counterparties and invests in securities as part of its ongoing liquidity management program. Risks are managed within specific counterparty limits approved by the Credit Committee and limits, asset quality plans and criteria set out in the Bank's Investment Policy Statement, which is approved by the Risk Committee. Furthermore the portfolio will comply with the current Credit Risk Policy and limits approved by the Credit Committee. The Bank uses external credit agency ratings, as detailed in section 8.7, supplemented by internal analysis to manage the risks associated with interbank lending and investment activities.

#### 8.4 Average and Total Credit Risk Exposure

The following table sets out asset class exposures as at September 30, 2022. Amounts include on and off-Balance Sheet exposures after applying regulatory credit conversion factors.

Exposures under the standardised approach	Average	Exposure as at
	Exposure \$'000	Sep 2022 \$'000
Cash	35,582	39,927
Claims on Sovereigns and multilateral development banks	309,198	299,880
Claims on Public Sector Entities	82,164	134,520
Claims on Corporates	89,269	108,881
Claims on Banks and Securities Firms	238,711	173,723
Securitisations	17	15
Retail Loans	24,540	25,906
Residential Mortgages	415,402	413,704
Commercial Mortgages	45,317	43,399
Past Due Loans	63,317	46,562
Other Balance Sheet Exposures	58,454	55,399
Non-market Related Off Balance Sheet Credit Exposures	78,227	97,198
Total exposures under the standardised approach	1,440,198	1,439,114



#### 8.5 Standardized Gross Exposure by Geographical Area

The table below shows an analysis of credit risk by geographical location as at September 30, 2022. The geographical area is determined by the country of incorporation for companies and for individuals by the country of residence.

Exposures under the standardised approach	North America	Europe	Total
	\$'000	\$'000	\$'000
Cash	39,927	-	39,927
Claims on Sovereigns and multilateral development banks	283,856	16,024	299,880
Claims on Public Sector Entities	134,520	-	134,520
Claims on Corporates	108,881	-	108,881
Claims on Banks and Securities Firms	133,607	40,116	173,723
Securitisations	15	-	15
Retail Loans	25,906	-	25,906
Residential Mortgages	413,704	-	413,704
Commercial Mortgages	43,399	-	43,399
Past Due Loans	46,562	-	46,562
Other Balance Sheet Exposures	55,399	-	55,399
Non-market Related Off Balance Sheet Credit Exposures	97,198	-	97,198
Total exposures under the standardised approach	1,382,974	56,140	1,439,114



#### 8.6 Standardized Gross Exposures by Residual Maturity

The table below sets out an analysis of credit risk by maturity as at September 30, 2022. Residual maturity of exposures is based on contractual maturity dates and not expected or behaviorally adjusted dates. Cash flows receivable over the life of the exposure are not included.

Asset class exposures by residual maturity		After 1 but within		
Asset class exposures by residual maturity	Within 1 yr	5 years	After 5 years	Total
	\$'000	\$'000	\$'000	\$'000
Cash	39,927	-	-	39,927
Claims on Sovereigns and Multilateral Development Banks	143,201	26,187	130,492	299,880
Claims on Public Sector Entities	6,970	63,652	63,898	134,520
Claims on Corporates	7,450	37,025	64,406	108,881
Claims on Banks and Securities Firms	116,937	-	56,786	173,723
Securitisations	-	-	15	15
Retail	6,938	6,224	12,744	25,906
Residential Mortgages	7,827	28,012	377,865	413,704
Commercial Mortgages	6,991	5,974	30,434	43,399
Past Due Loans	12,564	4,979	29,019	46,562
Other Balance Sheet Exposures	6,738	-	48,661	55,399
Non-market Related Off Balance Sheet Credit Exposures	63,341	33,857	-	97,198
Total exposures under the standardised approach	418,884	205,910	814,320	1,439,114

### 8.7 Application of the Standardized Approach for Credit Risk

The standardized approach stipulates that banks should use an External Credit Assessment Institution ("ECAI"), such as a credit rating agency, to determine the risk weighting applied to exposures to certain counterparties.

The Bank uses eligible external ratings from Standard & Poor's ("S&P") and Moody's as its nominated ECAI to assign exposures a credit quality step and thus calculate the credit risk capital requirement for the following classes of exposure: Sovereigns and multilateral development banks ("MDB's"); Public sector entities; Corporates; and Banks and Securities firms. The Bank does not make material use of on- or off-Balance Sheet netting for all applicable exposure classes.

Where there are assessments by two chosen ECAIs that map to different risk weights, the higher risk weight applies and where no external rating is used in the RWA calculation, the unrated credit quality step applies.



Below table presents the mapping between the external ratings and the Credit Quality Steps ("CQS").

Credit Quality Step	S&P's assessments	Moody's assessments		
1	AAA to AA-	Aaa to Aa3		
2	A+ to A-	A1 to A3		
3	BBB+ to BBB-	Baa1 to Baa3		
4	BB+ to BB-	Ba1 to Ba3		
5	B+ to B-	B1 to B3		
6	CCC+ and below	Caa and below		

All other exposure classes are assigned risk weightings as prescribed in the BMA's regulatory guidance.

The following table provides, for material segments only, an analysis of exposures by credit quality steps as at September 30, 2022:

	Credit Quality step	Risk weight %	Exposure '000	Exposure after credit risk mitigation '000
Sovereigns and MDB's				
	1	0%	279,755	279,756
	2	20%	20,125	20,125
	Total		299,880	299,880
Public Sector entities				
	2	50%	121,812	33,054
	3	100%	12,708	12,708
	Total		134,520	45,762
Corporates				
	1	20%	15,448	15,448
	3	100%	93,433	79,557
	Total		108,881	95,005
Banks & Securities firms				
	2	20% / 50%	35,026	35,026
	3	20% / 50%	138,697	138,697
	Total		173,723	173,723

#### 8.8 Past Due and Impaired Financial Assets

At each reporting date, the Bank assesses whether there is objective evidence that financial assets not carried at fair value through profit and loss are impaired. Evidence of impairment may include indications that the borrower or group of borrowers is experiencing significant financial difficulty, default or delinquency in interest or principal payments or the debt being restructured to reduce the burden on the borrower. A financial asset or a group of financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the asset(s), and that the loss event has an impact on the future cash flows of the asset(s) that can be estimated reliably.



Objective evidence that financial assets are impaired can include significant financial difficulty of the borrower or issuer, the disappearance of an active market for a security or other observable data relating to a group of assets such as adverse changes in the payment status of the issuers in the group, or economic conditions that correlate with defaults in the group.

Other than loans, mortgages and credit card receivables, no other financial assets were considered to be impaired as at September 30, 2022.

Collateral obtained to mitigate credit risk is contracted, documented and safely stored.

The Bank's definition of a financial restructure is any change to a loan's terms that are not predicated on financial difficulty and where the Bank is not granting a concession that it would not have otherwise approved (i.e. changes that do not fall into the TDR definition).

#### 8.9 Past Due and Impaired Loans

In the opinion of management, a loan or mortgage is considered impaired when there has been deterioration in credit quality of the borrower to the extent that there is no longer reasonable assurance as to the timely collection of the full amount of principal and interest. Secured loans and mortgages where interest or principal is contractually past due 90 days or more are automatically classified as impaired, unless management determines that the loan or mortgage is fully secured, is in the process of collection and the collection efforts are reasonably expected to result in repayment of the loan or mortgage and overdue interest in full. For regulatory reporting purposes, loans are classified as past due after 90 days have passed since a payment is missed. Credit card receivables that are contractually 180 days past due are automatically written off.

	CR2 Changes in defaulted loans and securities amounts in \$'000	September-22
1	Defaulted loans and debt securities at the end of the previous reporting period	67,897
2	Loans and debt securities that have defaulted since the last reporting period	3,893
3	Returned to non-default status	(22,261)
4	Amounts written off	-
5	Other changes	(2,967)
6	Defaulted loans and debt securities at the end of the reporting period	46,562

Defaulted Loans as per the Table CR1 includes provision allowance amount whereas Table CR2 provides these loan numbers net of allowance. Please see below the reconciliation:

Defaulted Loans as per CR1 69,184 Less: Allowance (on defaulted loans) (22,622) Net Defaulted loans as per CR2 46,562

#### 8.10 Allowance for Credit Losses on Loans, Mortgages and Credit Card Receivables

The adequacy of the allowance for credit losses on loans, mortgages and credit card receivables is regularly reviewed by management taking into consideration matters such as current and future macroeconomic conditions, past loss experience and individual circumstances which may affect a borrower's future ability to pay. The allowance for credit losses is established by charges against income and a corresponding reduction of the related asset category, based on management's assessment of the estimated amount of losses within the loan, mortgage and credit card portfolios. The allowance for credit losses consists of Stage 1-3 loan loss allowances as determined under the IFRS 9 accounting standard. The loan loss allowance is the amount required to reduce the carrying value of an impaired loan to its estimated realizable amount.



Generally, the estimated realizable amount is determined by discounting the expected future cash flows at the loan's original effective interest rate.

Allowances for group of homogeneous loans are established using a formula approach based on historic data. The methodology uses statistical analysis of historical data on delinquency and collateral trends to estimate the probability of default and expected collateral values respectively. The loss given default is then estimated based on the expected collateral values. The estimate of loss arrived at on the basis of historical information is then reviewed to ensure that it appropriately reflects the economic conditions and product mix at the reporting date. Default rates and loss factors are derived from actual loss experience.

The following tables show the past due and impaired loans as well as net impairment loss on financial assets for the period ended September 30, 2022.

Aging	Classifiaction	Gross Ioan		Loan provision		Net loan
Aging	Classifiaction	balance	ECL Stage I	ECL Stage II	ECL Stage III	balance
7 to 30 Days	Commercial	-	-	-	-	-
	Residential	11,064	(2)	(23)	-	11,039
	Retail & Other	-	(1)	-	-	(1
31 to 60 Days	Commercial	-	-	-	-	-
	Residential	3,983	-	(19)	-	3,964
	Retail & Other	-	-	-	-	-
61 to 90 Days	Commercial	2,990	-	(93)	-	2,897
	Residential	2,361	-	(69)	-	2,292
	Retail & Other	911	-	(11)	-	900
More than 90 Days	Commercial	-	-	-	-	-
	Residential	48	-	-	-	48
	Retail & Other	70	-	-	-	70
Impaired	Commercial	27,018	-	-	(7,750)	19,268
	Residential	42,967	-	-	(12,455)	30,512
	Retail & Other	4,224	-	-	(3,022)	1,202
Not past due	Commercial	294,795	(345)	(37)	-	294,413
	Residential	381,856	(44)	(187)	-	381,625
	Retail & Other	18,865	(30)	-	-	18,835
T	otal	791,152	(422)	(439)	(23,227)	767,064

	Commercial Mortgage \$'000	Residential Mortgage \$'000	Retail & Other \$'000	Total \$'000
Net impairment loss on financial assets for the				
period ending September 30, 2022 as recorded in the	532	1,149	52	1,733
Consolidated Statement of Comprehensive Income				

All the above loans are originated in North America region.



The following table summarizes the movement in the allowance for expected credit losses for the six month period ended September 30, 2022:

	Stage 1	Stage 2	Stage 3	Total
Balance at March 31, 2022	590	341	25,741	26,672
Net Write offs	-	-	(21)	(21)
Recoveries	-	-	56	56
Other Adjustments	-	-	(3,524)	(3,524)
Provision for credit losses	(168)	98	975	905
Balance at September 30, 2022	422	439	23,227	24,088

During the period from April 1, 2022 to September 30, 2022, \$17.3 million of loans were restructured.

\*Given the Bank's credit policies and procedures, management does not consider loans past due less than 7 days as delinquent.

#### **Credit Risk Mitigation**

#### 8.11 Loans and Mortgages

The effective management of credit risk in the Bank's loan book is supported by relevant policies and guidelines on the role of collateral supporting these obligations. The purpose of taking collateral is to act as a secondary source of repayment of the loan if the borrower defaults and is unable to cure the default by means other than the sale of the collateral.

The Bank relies heavily on the valuation and revaluation of individual collaterals, determination of the value of pledged collateral for secured loans, determination of collateral acceptability for the purposes of credit risk mitigation and collateral enforcement, should the client be in default.

Lending/Relationship Managers, through their credit underwriting analysis and under the guidance of Risk Management, determine whether and what type of collateral is required and the value of that collateral. The type of collateral held can include, but is not limited to: residential real estate; commercial properties; debentures covering business assets such as receivables and equipment; and pledging of cash deposits and investment securities portfolios. Significant haircuts are made on investment security portfolios minimizing any potential market risks. Clarien has no exposures to credit derivatives. Guarantees from third parties are also obtained in some instances. Independent third party valuations of collateral are monitored.



The following table reflects the split between the Banks secured and unsecured exposures, as at September 30, 2022.

	CR3 CRM techniques	a	b	С	d	e
				Exposures		Exposures secured
				secured by	Exposures	by financial
		Exposures	Exposures	collateral of	secured by	guarantees, of
		unsecured: carrying	secured by	which: secured	financial	which: secured
	Amounts in \$000	amount	collateral	amount	guarantees	amount
1	Loans	64,637	606,803	606,803	101,134	101,134
2	Debt securities	359,875		-	-	•
3	Total	424,512	606,803	606,803	101,134	101,134
4	Of which defaulted	1,044	45,518	45,518	-	-

Please note [CR1:1/g] is equal to sum of the [CR3:1/a]+[CR3:1/b]+[CR3:1/d]

#### 8.12 Interbank Lending and Investment Securities

Collateral held as security for investment securities is determined by the nature of the instrument. Debt securities and treasuries are generally unsecured whereas asset-backed securities and similar instruments are secured by pools of financial assets.

#### **8.13 Financial Collateral**

The overall value of financial collateral used as credit risk mitigation within the Pillar 1 calculations was \$107.2 million against loans and advances to customers as incorporated in the determination of RWA values in Section 7.2 above.



The tables that follow demonstrate the effects of the CRM techniques as at September 30, 2022.

	CR4 Credit Mitigation Effects amounts in \$000s		efore CCF and	Exposures post-CCF and CRM			
	Asset classes	On-balance sheet amount	Off-balance sheet amount	On-balance sheet amount	Off-balance sheet amount	RWA	RWA density
1	Cash	39,927	-	39,927	-	-	-
2	Sovereigns and their central banks	299,880	-	299,880	-	4,025	1.34%
3	Public sector entities	134,520	18,980	45,762	5,581	30,913	60.21%
4	Multilateral development banks	-	-	-	-	-	-
5	Banks	173,723	-	173,723		51,781	29.81%
6	Securities firms	15	-	15	-	51	340.00%
7	Corporates	108,881	27,184	95,005	12,148	94,288	87.99%
8	Regulatory retail portfolios	25,906	31,281	23,495	2,204	21,572	83.94%
9	Secured by residential property	413,704	19,753	412,410	14,383	155,901	36.53%
10	Secured by commercial real estate	43,399	-	42,536	-	42,536	100.00%
11	Equity	1	-	1	-	1	100.00%
12	Past-due Ioans	46,562	-	46,541	-	69,811	150.00%
13	Higher-risk categories	-	-	-	-	-	-
14	Other assets	55,398	-	55,398	-	55,397	100.00%
	Total	1,341,916	97,198	1,234,693	34,316	526,276	41.47%

There are no significant changes to the above numbers over the reporting period.

	CR5 Exposures by class and RWA amounts in \$'000s									
	Risk weight Asset classes	0%	20%	35%	50%	75%	100%	150%	Others	Total credit exposures amount (post CCF and post- CRM)
1	Cash	39,927	-	-	-	-	-	-	-	39,927
2	Sovereigns and their central banks	279,755	20,125	-	-	-	-	-	-	299,880
3	Public sector entities	-	-	-	38,635	-	12,708	-	-	51,343
4	Multilateral development banks	-	-	-	-	-	-	-	-	-
5	Banks	-	116,937		56,786	-	-	-	-	173,723
6	Securities firms	-	1	•	-	-	-	-	15	15
7	Corporates	-	15,448	1	1,000	-	90,705	1	-	107,153
8	Regulatory retail portfolios	-	•	-	-	16,506	9,193	-	-	25,699
9	Secured by residential property	-	1	409,957	843	15,993	-	-	-	426,793
10	Secured by commercial real estate	-	-	-	-	-	42,536	-	-	42,536
11	Equity	-	-	-	-	-	1	-	-	1
12	Past-due loans	-	-	-	-	-	-	46,541	-	46,541
13	Higher-risk categories	-	1	-	-	-	-	-	-	-
14	Other assets	-	1	-	-	-	55,398	-	-	55,398
	Total	319,682	152,510	409,957	97,264	32,499	210,541	46,541	15	1,269,009

There are no significant changes to the above numbers (other than movements between investment asset classes to some extent) over the reporting period.



## 8.14 Counterparty Credit Risk for Derivative Contracts

The Bank may use derivative instruments to hedge its exposure to market risk, for example foreign exchange and interest rate risk. Counterparty Credit Risk ("CCR") is the risk that the counterparty to a transaction could default before the final settlement of the transaction's cash flows. An economic loss would occur if the transactions or portfolio of transactions with the counterparty has a positive economic value at the time of default. Unlike exposure to credit risk through a loan, where the exposure to credit risk is unilateral and only the lending bank faces the risk of loss, CCR creates a bilateral risk of loss whereby the market value for many different types of transactions can be positive or negative to either counterparty. The market value is uncertain and can vary over time with the movement of underlying market factors.

Currently the Bank does not have any exposure to derivative transactions and has very insignificant counterparty credit risk. Clarien has an exposure to the Bermuda Stock Exchange, as a central counterparty (CCP). Clarien BSX Limited is a direct member of a CCP for local equity securities. The exposure to the exchange is typically short dated and overnight.

In the case where these transactions take place liquidity is held for both additional collateral that would have to be posted in the event of a credit rating downgrade and adverse movements in market rates. Collateral requirements following downgrade are assessed on a contractual basis, whereas liquidity for changes in market rates is assessed using historic market rate volatility.

"Wrong-way risk" may occur when exposure to a counterparty is negatively correlated with the credit quality of that counterparty. Hence, there is a tendency for the exposure to increase as the creditworthiness decreases. This risk is managed through the Investment Policy, which governs the requirements for eligible collateral.

Counterparty limits are approved by Credit Risk Management function.



## 8.15 Securitizations

The Bank's only exposure to securitizations is through investment in third party securities, the holding at September 30, 2022 amounted to \$15k.

SEC2 Securitizations									
amounts in \$'000	Bank a	acts as origi	nator	Bank	acts as spor	nsor	Bank	acts as inve	stor
	Traditional	Synthetic	Sub-total	Traditional	Synthetic	Sub-total	Traditional	Synthetic	Sub-total
Retail (total) - of which	-	-	-	-	-	-	15	-	15
Residential Mortgage	-	-	-	-	-	-	15	-	15

SEC4 Capital Requirements		Exposure	values (by R	Exposure	RWA	Capital Charge		
amounts in \$'000	≤20% RW	>20% to	>50% to	>100% to <1250% RW	1250% RW	SA/SSFA	SA/SSFA	SA/SSFA
Total exposures	-	-	-	-	-	-	-	SHIJOSHI
Traditional securitisation	-	-	-	-	-	-	-	
Of which securitisation	-	-	-	15	-	15	51	4
Of which retail underlying	-	-	-	15	-	15	51	4
Of which wholesale	-	-	-	-	-	-	-	
Of which re-securitisation	-	-	-	-	-	-	-	
Of which senior	-	-	-	-	-	-	-	
Of which non-senior	-	_	-	-	_	-	-	



# 9. Liquidity Risk

Liquidity risk is the risk that the Bank is not able to meet its financial obligations as they fall due, or can only do so at excessive cost. The Bank's policy is to ensure that sufficient funds are available to meet its ongoing and future commitments to customers and counterparties, both with respect to the demand for loans and the repayment of deposits, and to maintain the confidence of the marketplace in which the Bank operates.

The Bank's Treasury department is responsible for managing liquidity for the Bank on a day to day basis. The Finance function provides various liquidity related reports on a daily/monthly basis, reflecting measurement and close monitoring of the liquidity position of the Bank. Apart from this regular reporting to the senior management, ALCO provides direct oversight on this function and reports to the Board Risk Co from a governance perspective. Management has recommended internal limits on various benchmarks such as LCR, Loan/Deposit ratio, open Foreign Exchange (FX) positions, NSFR etc. which are always conservative compared to the prevalent Regulatory requirements.

The Bank manages liquidity based on current and forecasted movements in deposits, loans and other related portfolios including off Balance Sheet exposure based on demand, contractual commitments and customer behaviors. This is achieved by (i) adhering to Board approved loan to deposit guidelines (ii) adherence to regulatory mandated liquidity mismatch guidelines with respect to the amount of potential projected cash outflow, looking out one month, as a percentage of total deposits and (iii) maintaining holdings of high quality liquid assets and short maturity interbank placements.

Currently the Bank maintains a portfolio of high quality and liquid assets in the investment portfolio with more than 50% of the portfolio made up of US Treasuries. The Bank's LCR which is a measure of liquidity is above 130% reflecting the very conservative liquidity policy. NSFR for the past few quarters has been around 130% with a Loan/Deposit ratio of around 62.06%. As at September 30, 2022, the Bank holds cash and investments worth approx. BMD \$512 million which is 38.06% of its total Balance Sheet size and 41.46% of its deposit obligations.

The Bank has a formalized and Board approved liquidity contingency plan which highlights the roles and responsibilities and actions to be taken in five stages i) business-as-usual, ii) mild stress, iii) moderate stress, iv) severe stress, and v) adverse stress. This includes events with liquidity crises that can impact the Bank's funding and liquidity position severely.

As part of the annual Capital Assessment and Risk Profile (CARP), the Bank uses the BMA LCR calculations as a base for a stress scenario. The LCR retention ratios on both cash inflows and cash outflows are intended to reflect a 'Stressed Liquidity Event'. The Bank further stresses these factors by a factor of 25% from 10% to 13% and from 3% to 4% respectively.

The Bank relies mainly on customer deposits as a funding source, which has been steady and stable historically. Notwithstanding the continued stability of the Bank's deposit funding, the Bank has established external repurchase facilities as a contingency funding plan. The Bank maintains a very sound investment portfolio consisting of US Treasuries and high quality corporate bonds, which places the Bank in a good position to raise necessary funding in a very short timeframe to meet any adverse liquidity conditions. Acquisition of the Bank's holding company by NCB Financial Group in December 2017 also provides the Bank with additional avenues of support from its affiliate banking institution in Jamaica, National Commercial Bank Jamaica, should such adverse conditions occur.

The Bank operates only in Bermuda and does not have any foreign branches or operations. The Bank transacts only a small number of FX positions, predominantly spot transactions for customer flow. As a result the Bank has no substantial net exposure to foreign exchange rate fluctuations.



Liquidity profile of the Bank's Liabilities as at September 30, 2022 is as follows:

	Carrying amount	Gross nominal	Repayable on demand	Up to 3 mnths	3-6 mths	6-12 mths	1-5 yrs	>5 yrs
Total Due to Depositors	1,233,276	(1,234,187)	(883,884)	(74,105)	(83,542)	(98,071)	(94,585)	-
Accrued Interest	2,800							
Accts Payable & Accrued Liabilities	5,894	(5,894)	(5,894)	-	-	-	-	-
Due to Clients	171	(171)	(171)	-	-	-	-	-
Lease Liabilities	7,416	(9,753)	-	(482)	(263)	(339)	(2,798)	(5,871)
Total	1,249,557	(1,250,005)	(889,949)	(74,587)	(83,805)	(98,410)	(97,383)	(5,871)
Unrecognized Loan Commitments	_	(67,478)	(19,481)	(10,568)	(13,030)	(1,007)	(17,198)	(6,194)
LOC	-	(3,453)	-	(176)	(2,277)	(1,000)	-	-
Total Financial Liabilities	1,249,557	(1,320,936)	(909,430)	(85,331)	(99,112)	(100,417)	(114,581)	(12,065)

Please Note: We have excluded Deferred Income because this is not considered as a financial liabilities.

# 9.1 Liquidity Coverage Ratio (LCR)

Please see below LCR details based on past 6 months data. Please note the following:

- The Bank has a LCR ratio above 140% reflecting a very healthy liquidity position.
- The Bank's HQLA is comprised predominantly of US sovereign debt and high quality liquid investments.
- There are no significant intra period movements.
- The Bank's main source of funding continues to be customer deposits.
- The Bank has an insignificant foreign currency exposure and hence currency mismatch is not material.
- The Bank has captured all the relevant cash flows for this calculation.

As mentioned earlier, well diversified customer deposits are the only external source of funding.

Currently the Bank does not have any borrowings from capital markets or wholesale funding sources, hence there are no concentration limits on funding sources or collateral pools.



		a	b	
	LIQ1	Total unweighted value (average)	Total weighted value (average)	
Hig	sh-quality liquid assets			
1	Total HQLA		362,978	
Cas	sh outflows			
2	Retail deposits and deposits from small business customers, of which:	428,932	42,893	
3	Stable deposits	-		
4	Less stable deposits	428,932	42,893	
5	Unsecured wholesale funding, of which:	485,362	324,725	
6	Operational deposits (all counterparties) and deposits in networks of cooperative banks	46,740	4,674	
7	Non-operational deposits (all counterparties)	438,622	320,051	
8	Unsecured debt	-	-	
9	Secured wholesale funding		-	
10	Additional requirements, of which:	52,049	5,349	
11	Outflows related to derivative exposures and other collateral requirements	-	-	
12	Outflows related to loss of funding of debt products	-	-	
13	Credit and liquidity facilities	52,049	5,349	
14	Other contractual funding obligations	2,744	137	
15	Other contingent funding obligations	6,312	6,312	
16	TOTAL CASH OUTFLOWS		379,416	
Cas	sh inflows			
17	Secured lending (eg reverse repo)	-	-	
18	Inflows from fully performing exposures	11,188	5,594	
19	Other cash inflows	118,854	118,854	
20	TOTAL CASH INFLOWS	130,042	124,448	
			Total adjusted value	
21	Total HQLA		362,978	
22	Total net cash outflows		254,968	
23	Liquidity coverage ratio (%)		142%	

# 9.2 Net Stable Funding Ratio (NSFR)

The NSFR requires banks to maintain a stable funding profile in relation to the composition of their assets and Off-Balance Sheet activities, looking over a one year horizon. The BMA requirement is 100% coverage.

Please see below NSFR workings based on September 30, 2022.

- The Bank has a NSFR ratio of 129% which is in line with previous periods with no significant movements.
- Customer deposits continue to be the main source of funding for the Bank.
- The Bank has a very simple Balance Sheet comprising of deposits and loans and does not have any significant amount of interdependent assets/liabilities.



		а	b	С	d	e
				by residual maturity		e
	LIQ2	No maturity*	<6 months	6 months to <1 year	≥1 year	Weighted value
Av	ailable stable funding (ASF) item					
1	Capital:	-	-	-	131,562	131,562
2	Regulatory capital	-	-	-	131,562	131,562
4	Retail deposits and deposits from small business customers:	-	570,365	84,826	81,443	671,115
5	Stable deposits	-	-	-	-	-
6	Less stable deposits	-	570,365	84,826	81,443	671,115
7	Wholesale funding:	-	483,480	11,280	8,382	119,980
8	Operational deposits	-				
9	Other wholesale funding	-	483,480	11,280	8,382	119,980
11	Other liabilities:	-	-	-	-	-
13	All other liabilities and equity not included in the above categories	-	18,287	-	-	-
14	Total ASF					922,657
Re	quired stable funding (RSF) item					
15	Total NSFR high-quality liquid assets (HQLA)					16,698
16	Deposits held at other financial institutions for operational purposes	-	53,381	-	5,000	31,690
17	Performing loans and securities:	-	76,233	5,183	743,843	552,609
19	Performing loans to financial institutions secured by non-Level 1 HQLA and unsecured performing loans to financial institutions	-	52,518	-	-	7,878
20	Performing loans to non-financial corporate clients, loans to retail and small business customers, and loans to sovereigns, central banks and PSEs, of which:	-	13,091	989	-	10,525
21	With a risk weight of less than or equal to 35% under the Basel II standardised approach for credit risk	-	4,815	3,032	297,144	229,006
22	Performing residential mortgages, of which:	-	-	-	-	-
23	With a risk weight of less than or equal to 35% under the Basel II standardised approach for credit risk	-	5,809	1,162	389,897	256,918
24	Securities that are not in default and do not qualify as HQLA, including exchange-traded equities	-	-	-	56,802	48,282
26	Other liabilities:	-	23,606	3,692	80,853	108,151
27	Physical traded commodities, including gold	-				-
31	All other assets not included in the above categories	-	23,606	3,692	80,853	108,151
32	Off-balance sheet items		-	-	97,198	3,374
33	Total RSF					712,522
34	Net Stable Funding Ratio (%)					129%

<sup>\*</sup>Items to be reported in the "no maturity" time bucket do not have a stated maturity. These may include, but are not limited to, items such as capital with perpetual maturity, non-maturity deposits, short positions, open maturity positions, non-HQLA equities and physical traded commodities.



# 10. Market Risk

Market risk is the potential adverse change in the Bank's income or in the value of the Bank's holdings of financial instruments arising from movements in interest rates, foreign exchange rates or equity prices. The objective of market risk management is to manage and control market risk exposure within acceptable parameters, while optimizing the return on risk.

The Bank's exposure to market risk is governed by a policy approved by the ALCO and ratified by the Risk Committee. The policy sets out the nature of risk which may be taken, and applicable maximum risk limits. Compliance with the Bank's risk limits and the Bank's exposure to market risks are reviewed at monthly meetings of ALCO and quarterly meetings of the Risk Committee. Since the Bank does not engage in propriety trading activities, its market risk exposure principally arises from its regular banking activities.

Day-to-day monitoring and management of market risk is undertaken by the Treasury Department. Exposure to market risk can be managed by using hedging instruments or by utilizing natural hedges existing within the variety of financial instruments the Bank holds.

The Bank has submitted a policy statement to the BMA declaring its activities as non-trading and has obtained a *de minimis* exemption from holding market risk capital due to the nature of its operations.

#### 10.1 Interest Rate Risk

# **Qualitative Disclosures of IRRBB**

This section contains qualitative disclosures providing a description of the risk management objective and policies concerning IRRBB.

## a) Definition of IRRBB for the purposes of risk control and measurement.

The Bank defines IRRBB as Risk of losses, or reduced income, due to timing mismatches in the sensitivity of the Banks assets and liabilities to interest rate movements within the Banking Book.

A sufficiently high level of IRRBB could pose a significant threat to the Bank's capital and/or future earnings if not managed appropriately. Changes in interest rates can affect both the underlying economic value of the Bank's assets, liabilities and off-Balance Sheet instruments and its net interest income.

#### IRRBB comprises:

**Repricing risk (mismatch risk)** - timing difference in the maturity and repricing of bank assets, liabilities and off-Balance Sheet positions.

**Basis Risk** - imperfect correlation in the adjustment of the rates earned and paid on different instruments with otherwise similar repricing characteristics.

**Option Risk** – the risk related to interest-related options embedded in Bank products. Such embedded optionality may exist, where the Bank or its customers can make elections such as prepayment of a loan or early redemption of a deposit that alter the timing and amount of their cash flows.



## b) The Bank's IRRBB management and mitigation strategies.

IRRBB is managed within the Bank's market risk framework. The Board of Directors retains ultimate responsibility for the effective management of IRRBB. Through the Board's Risk Committee the Board has delegated its responsibility for the management of IRRBB to ALCO. At management level, the Bank's ALCO proactively oversees the management of IRRBB.

The appropriate risk limits have been established, managing a robust risk control and reporting process. Both economic value (EVE) and earning based measurements are used to measure IRRBB and monitor this risk against the limits. Compliance with these limits is measured and reported to ALCO and the Board.

ALCO's functions include: reviewing the framework to identify, measure, evaluate, control and monitor IRRBB in the Bank's Balance Sheet.

Hedging – The Bank primarily maintains its risk position within the desired levels through adjustments to balance composition and does not intend as a matter of normal course to fully hedge the interest rate risk. However, if or when a hedge is concluded to be executed the proper documentation is maintained and accounting is done as per relevant IFRS standards.

Conduct of Stress Testing – The Bank currently conducts stress tests for net interest income variation, by assessing the impact of various interest rate shocks on the Bank's earnings. In addition, EVE stress tests are required by the Basel Committee's guidelines which have been adopted by the Bank.

Model Validation – The Bank has an established a model validation framework that covers IRRBB models. All new models and any revisions to existing models will be presented to ALCO for approval.

The role of independent audit – Internal Audit function is responsible for periodically reviewing the robustness of the IRRBB management framework by assessing the reliability of reporting effectiveness and efficiency of the IRRBB policy and framework.

## c) The Periodicity of the calculation of the Bank's IRRBB measures.

The Bank undertake its IRRBB measurement on a monthly basis during the normal course of business. The Bank employs various analytical techniques to measure interest rate sensitivity monthly within the Banking Book on both an earnings and economic-value basis. This includes an interest rate repricing profile analysis, a simulated modelling of the Bank's earnings at risk and economic value for a standard interest rate shock, and stress testing of earnings and economic value for multiple stressed interest rate scenarios. These analyses include the application of both parallel and non-parallel interest rate shocks.

Earnings Approach (Earnings at risk): This is defined by the impact of changes in interest rate on the Bank's earnings. This is measured by changes in net interest income assuming a constant Balance Sheet, where maturing or repricing cash flows are replaced by new cash flows with identical features with regards to amount, repricing period and spread components.

Economic Value Approach (EVE): EVE sensitivity is computed with the assumption of a run-off Balance Sheet, where the existing interest sensitive positions in the Banking Book are amortized based on their repricing cash flow and are not replaced by any new business. EVE measures the change in the present value of the assets and liabilities. The measure therefore depicts the change in economic equity resulting from an interest rate shock.



#### d) Interest rate shock and stress scenarios.

The Bank has applied the six interest rate shock scenarios as prescribed in the Basel guidance (namely parallel up, parallel down, short rate up, short rate down, flattener and steepener).

While all scenarios are applied for  $\Delta$  EVE computations, only the parallel shocks are utilized to compute the  $\Delta$  NII using the income approach.

#### e) Modelling assumptions.

The modelling assumptions used in the Bank's IRRBB report have been adopted for internal capital adequacy purposes from 1<sup>st</sup> January 2018.

#### f) IRRBB hedging.

The Bank does not fully hedge interest rate risk but targets to maintain its IRRBB position at a desired level, within the risk appetite, through strategic planning of Balance Sheet composition including an appropriate tenor and repricing mix of fixed and floating rate products.

Within the Bank's ALCO policies, Treasury is permitted from time to time to carry out fair value and cash flows hedges to hedge interest rate risk on particular assets and liabilities in order to maintain risk and return parameters within appetite and plan. Currently there are no such hedges.

#### g) Key modelling assumptions.

The modelling assumptions considered for the computation of  $\Delta$  EVE and  $\Delta$  NII:

- For Δ EVE commercial margins and other spread components have been included in the cash flows used in the computation and discount rate.
- Non-maturity deposits (NMD's) have been split in Retail and Wholesale deposits. The Bank has adopted the results of the non-maturity deposit study developed by an external service provider. The behavioural analysis study was based on historical data to establish set levels of core, non-core and non-stable deposits. For both Retail and Wholesale NMDs identified as non-stable, these have been taken to reprice in the overnight bucket, and core deposits have been assigned the longest repricing maturity between 8 to 10 years with an average life of 4 to 5 years.
- Management has conducted a historical analysis on the level of loan prepayments experienced over a five-year historical period (2017-2021) during Dec 2021 review. An increase in fixed loans was noted over the period and additional analysis was made to split out the unscheduled payments between variable and fixed. Given the low value result of the analysis, Management has deemed this risk immaterial to the IRRBB model and will continually assess the risk going forwards.
- The Bank has significant currency exposure in base currency, BMD and also USD (which is pegged to the Bermuda Dollar). Exposures in all foreign currencies (FCY) are immaterial as they are less than 5.2% of assets and liabilities. The Bank has included FCY exposures in the base currency with the conversion rate as on the reporting date. Accordingly, significant interest rate correlations between different currencies are not applicable for the Bank's current portfolio.



## **Quantitative Disclosures of IRRBB**

BMD \$'000	ΔΕ	/E*	Δ NII**			
Period	30-Sep 30-Jun		30-Sep	30-Jun		
Parallel up	(8,486)	(7,526)	3,711	4,846		
Parallel down	12,024	11,295	(11,529)	(12,660)		
Steepener	(11,696)	(14,175)				
Flattener	9,856	12,444				
Short rate up	4,777	7,270				
Short rate down	(4,923)	(8,011)				
Maximum	(11,696)	(12,584)	(11,529)	(12,660)		
Period	30-	Бер	30-Jun			
Tier 1 Capital	137,373 131,14			,140		

<sup>\*</sup>Δ EVE: Change in Economic Value of Equity due to interest rate shocks

With most of the Loan book being variable in nature, Bank's Balance Sheet is more sensitive to Asset book rather than Deposit book, which contains both variable and fixed rate liabilities. The Bank's strategy is to continue to closely monitor the duration of the investment book, to ensure the Bank is sufficiently hedged against the sensitivity to a-200 bps shock scenario.

Large loan disbursements with corresponding sale and maturing T-bills, interbank and investments plus movements in the deposit mix contributes to the movements in both EVE and NII.

<sup>\*\*</sup> A NII: Change in Net Interest Income due to interest rate shocks

<sup>\*\*\*</sup>IRRBB disclosures are on Solo basis



# 11. Operational Risk

#### 11.1 Objectives and Policy

The Bank has adopted the definition of operational risk as proposed by the Basel Committee and endorsed by the BMA, namely "The risk of loss resulting from inadequate or failed internal processes, people and systems or from external events". This definition includes legal risk but excludes strategic and reputational risk.

The Bank complies with the Basel Committee on Banking Supervision (BCBS) guidelines, and the Bermuda Monetary Authority's (BMA) guidance papers on the management of Operational Risk. These requirements have been tailored proportionately in this framework to reflect the Bank's comparatively small size, lack of complexity and risk profile.

The Bank has an operational risk policy and framework for the management of operational risk. The framework is supported by a dedicated operational risk function. In line with the Basel committee's report on "Sound Practices for the Management and Supervision of Operational Risk" the Bank sees the following as core components of the ORM framework:

- Oversight by the Board of Directors and Executive Management;
- A strong ERM function and internal control culture;
- Effective internal reporting; and
- Robust business contingency planning.

Operational risk is relevant to every aspect of the Bank's business and owned by every employee within the organization. The broad definition covers events ranging from fraud to systems failure and downtime. The importance of managing these risks in a cost efficient and effective manner is critical to the organization meeting its business/strategic goals.

To ensure that operational losses are consistently reported, the Bank is required to report individual losses when the net loss is expected to be equal to or greater than \$10,000 and aggregate all other operational risk losses under \$10,000. These loss events are captured through our Cherwell system and reconciled monthly to general ledger by the ORM function. Monthly operational risk reporting is provided to Executive management and quarterly to the Board of Directors.

#### **Conduct and Compliance Risk**

Is a subset of operational risk, the risk that the Bank exercises inappropriate judgement or makes errors in the execution of its business activities, leading to: non-compliance with regulation or legislation; market integrity being undermined; or an unfair outcome being created for our clients.

#### **Model Risk**

Model risk is defined as the risk that arises from decisions based on the incorrect selection, implementation or usages of models such as those used in the implementation of IFRS 9 and IRRBB.

# Pillar 3 Disclosures September 30<sup>th</sup>, 2022



The performance and accuracy of IFRS 9 and IRRBB models are critical in terms of the calculation of credit risk capital requirements and calculating interest rate risks shocks. The effectiveness of the models is achieved through clear allocation of roles and responsibilities covering model ownership, approval and governance, ongoing model monitoring, review and independent validation.

## 11.2 Capital Calculation Methodology

The Bank has adopted the Standardized Approach for calculating its Basel II Pillar 1 operational risk capital. This approach divides the Group's activities into 8 primary business lines (corporate finance, trading and sales, retail banking, commercial banking, payment and settlement, agency services, asset management and retail brokerage). The capital charge for each business line is calculated by multiplying audited gross income by a factor ( $\beta$ ) assigned to that business line. Audited gross income is averaged over 3 years, with  $\beta$  being an industry-wide relationship between operational risk loss experience for a given business line and the aggregate level of gross income for that business line.



# Clarien Bank Limited

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